

## Appendix A - Recommended Projects

### Projects Over £100k for Cabinet approval

All services within the Public Realm Directorate	Public Realm Improvement Programme	Boroughwide	5,088,000	Jul-25	Jun-26
<p>A borough-wide and comprehensive Public Realm Improvement Programme is proposed to be funded by NCIL resources to create improvement in the condition of the public realm and the street-scene across every Connects Area within Brent. This is in response to sustained pressures and demand, and a perceived degradation in its condition due to significant population growth and demographic change in recent years. In addition, continued austerity has resulted in the loss of some key workstreams which would have contributed towards improving the visual look and feel of our public realm and local assets. The availability of NCIL funding provides an opportunity to re-invest in this priority area, so a discernible improvement is affected over the forthcoming 12-month period.</p> <p>The proposal provides an exciting menu for an integrated programme of activities to bring about improvements and changes that are considered to be very much needed and which must be coordinated across all Public Realm services. The outline of the options for the programme is set out below and is listed by service theme.</p> <p>The costs are for implementation of all priority initiatives over a 12-month period from agreement of funding. A further and separate review will need to be made to extending these beyond year 1 so the benefits and momentum achieved can continue and to ensure that workstreams do not revert to their previous state</p> <p>This proposal consists of 39 individual projects covering 6 areas as listed below:</p> <ol style="list-style-type: none"> <li>1. Don't Mess with Brent - Total £801,000,</li> <li>2. Parks - Total £811,000,</li> <li>3. Public Realm and Highways - Total £2,946,000,</li> <li>4. Business Growth &amp; Regulation - Total £150,000,</li> <li>5. Estates - £300,000,</li> </ol> <p>Of these 14 projects are valued over £100k and are listed below in a separate table.</p>					
	<b>Project Title</b>	<b>Brent Connect Area</b>	<b>Priority Projects NCIL Funding request</b>	<b>Capital vs Revenue</b>	
1	Don't Mess with Brent - Neighbourhood Patrol Officers	Boroughwide	£100,000.00	Revenue	

2	Don't Mess with Brent - Neighbourhood Managers	Boroughwide	£120,000.00	Revenue	
3	Don't Mess with Brent - Footway Mechanical brooms	Boroughwide	£100,000.00	Revenue	
4	Parks - Digital notice boards in parks	Boroughwide	£100,000.00	Capital	
5	Parks - Maps at Park Entrances	Boroughwide	£100,000.00	Capital	
6	Public Realm and Highways - NRSWA Inspectors 12 months	Boroughwide	£300,000.00	Revenue	
7	Public Realm and Highways - New VMS signage to reduce speeding	Boroughwide	£200,000.00	Capital	
8	Public Realm and Highways - Pothole repairs and road marking renewal of main roads	Boroughwide	£300,000.00	Revenue	
9	Public Realm and Highways - Improvement to traffic calming measures	Boroughwide	£300,000.00	Capital	
10	Public Realm and Highways - Infrastructure Improvements to Support Active Travel (Capital Pipeline Project)	Boroughwide	£400,000.00	Capital	
11	Public Realm and Highways - Town Centre 'Spring' Cleaning	Boroughwide	£250,000.00	Revenue	
12	Public Realm and Highways - Secure Cycle Parking (Bike Nest / Hangars)	Boroughwide	£650,000.00	Capital	
13	Public Realm and Highways - Feasibility studies, consultation and installation of four new School Street schemes	Boroughwide	£390,000.00	Capital	
14	Estates - 12-month campaign to improve site conditions	Boroughwide	£300,000.00	Revenue	

Employment and Skills	Additional Classroom and Café Space for Brent Start	Harlesden	200,000	Sep-25	Mar-26
CAPITAL PROJECT  This project proposes to install a prefab/portacabin in the existing playground which is not in use and convert one of the existing classrooms into a canteen for staff and students. Following a procurement process the anticipated project start date is November 2025 with a completion date in March 2026. However, as cabinet approval is required due to value, the completion date is likely to be extend to June 2026					
Change and Customer Insight / Resident Services / Education and Employment	Cost of Living support	Boroughwide	400,000	Sep- 25	Mar-26
REVENUE PROJECT  This cost-of-living support project will be overseen by the Cost of Living Working Group. The project will include considerations of initiatives such as a new school uniform programme and supplement current commissioned outreach efforts, such as the weekly Debt Advice surgeries held at Brent Hubs and Family Wellbeing Centres.					
Commercial Property	Investment in Council-Owned Commercial Properties	Multi area	539,838	Sep-25	Mar-26
CAPITAL PROJECT  The original project proposal consisted of 5 property improvement programmes. This has been prioritised to 2 proposals both of which can be completed within a 26 weeks' timeframe.  Both community assets are located on the Harlesden High Street.  1. Mahogany Centre NW10 Total £384,000, 2. Crisis NW10, Total £155,838,					

Landscape	Trees for Brent 2025	Boroughwide	498,360	1-Sep-25	31-Oct-27
<p><b>CAPITAL PROJECT</b></p> <p>This project proposes to plant 1500 trees in areas identified across the borough split across 15 identified areas in line with Tree Strategy. Pre-engagement and consultation will be carried out with residents between September 2025 and December 2025. Planting intends to commence in January 2026 with the end of establishment watering scheduled for October 2027.</p> <p>Trees for Brent is a wide-ranging proposal to plant new trees across several neighbourhoods and Wards of Brent. Trees proposed are large 'standard' size, typically 3 metres tall with a fully formed clear trunk. There is also one area on new woodland planting proposed, details below under barn Hill Project Area.</p> <p>Areas have been identified by residents and community groups bringing forward requests direct to officers or via councillors. Several councillors are strongly in support of new trees in their wards and have developed working relationships with officers to constantly seek funding opportunities. Sadly, in last year there has been a dramatic fall in external funding for large standard trees suitable for street and public realm planting. (small woodland whips continue to be available but there is very limited potential to plant these in Brent, residents are not looking for tiny trees, they want to see something of significant size)</p> <p>Some residents' groups in project areas listed below have been waiting a long time for suitable funding opportunities therefore this NCIL round is very welcome and will address an extensive list of community requests.</p> <p>For ease of project management and to ensure focussed community engagement with a wide range of different groups, proposal has been divided into 15 distinct local neighbourhood areas.</p> <p>Number of new trees is given for each project site, these numbers have been assessed by officers as realistic for planting in each area.</p> <p>Criteria used to assess project areas are:</p> <ol style="list-style-type: none"> <li>1/. Community interest and support for new trees</li> <li>2/. Councillor support</li> <li>3/. Brent Connects identified priorities for each area</li> <li>4/. Need for trees in the areas proposed, officer site survey to assess existing tree provision</li> <li>5/. Sites affected by development, proximity to Growth Areas</li> <li>6/. Indices of Multiple Deprivation (based on 2015 IMDs)</li> <li>7/. Tree Equity Score – a measure of tree canopy cover by LSOA for each project area</li> <li>8/. Area of Open Space Deficiency – Significant for some Project Areas.</li> </ol>					

Climate Emergency (proposal revised)	Church End and Roundwood Green Corridors	Harlesden	750,000	Jul-25	Mar-26
<p>CAPITAL PROJECT</p> <p>This project proposes a comprehensive package of public realm and infrastructure enhancements along Church Path, which lies in the Church End and Roundwood Green Neighbourhood pilot, a critical growth area strategically located near the key growth zones of Neasden and Harlesden.</p> <p>The proposed NCIL-funded interventions include:</p> <ul style="list-style-type: none"> <li>• Extensive greening and biodiversity enhancements, including tree planting, rain gardens, and pocket parks.</li> <li>• Lighting and CCTV upgrades to improve safety and perceptions of security.</li> <li>• Accessibility and surfacing improvements to support inclusive mobility.</li> <li>• Wayfinding and signage to improve connectivity to key destinations.</li> <li>• Planting and community stewardship initiatives to foster local ownership.</li> </ul> <p>An SCIL bid was awarded to deliver parts of the scheme, however further design work and detail discussions with school as part of SuperZone project highlighted additional issues needed to be addressed on Church Path specifically, including exemplar climate resilient, and low maintenance planting, enhanced community safety, and improved accessibility, which NCIL can enable.</p> <p>The proposal has been developed with support from the Healthy Streets and Parking and Parks teams, who will jointly lead delivery of the proposed schemes, together with the Climate Emergency Team. All teams have confirmed capacity and resources to deliver the schemes, subject to successful funding.</p>					
Culture (with cross directorates support)	Brent Beats & Roots	Multi areas	207,500	Jul-25	Dec-26
<p>REVENUE PROJECT</p> <p>Brent Beats and Roots is a borough-wide cultural programme that unites three community-driven initiatives—Cricklewood Irish Heritage, Kilburn Music Mile Festival, and Buskers' Corners—into a single, vibrant celebration of Brent's musical legacy, cultural diversity, and public spaces. The project will transform high streets and town centres into stages and meeting places, engaging young people, honouring Irish heritage, and boosting local wellbeing through music, art, and storytelling. With performances, workshops, public art, and mental health support, Brent Beats and Roots creates inclusive, intergenerational spaces that reflect the borough's evolving identity while preserving its cultural roots.</p> <p>Cover multiple areas including: Wembley, Harlesden, Neasden, Kilburn, Willesden, Church End, Kingsbury.</p> <p>This project will be delivered by a consortium of people from different directorates: Landscape, Culture, Public Health, Youth Services, Town Centre Management and Community Safety.</p>					

Community Safety and Prevention	Interventions to encourage pro-social behaviour	Boroughwide	208,000	Oct -25	Oct -26
<p>REVENUE PROJECT</p> <p>Recruitment of 4x ASB Patrol Officers to increase ASB Patrols particularly on weekends and late evenings to work in collaboration with Safer Neighbourhood teams, Neighbourhood Patrol Officers and commissioned providers, making town centres safe spaces for Brent residents. The funding of ASB patrol officers would help address a resource gap and assist with our response in late evenings and on weekends where issues are most prevalent. The funding for the patrol officers will be for 1 year to assist in information and evidence gathering which will facilitate the development of Community Champions in local areas to carry out the work post the funding cycle.</p>					
Climate Emergency (proposal revised)	Kingsbury Green Corridors	Kingsbury and Kenton	280,000	Jul-25	Mar-26
<p>CAPITAL PROJECT</p> <p>This proposal seeks NCIL funding to deliver a series of public realm and green infrastructure improvements in Kingsbury. These projects are designed to complement planned investments from the Local Implementation Plan (LIP) and TfL Bus Priority Scheme, and respond directly to priorities identified in the Kingsbury Green Neighbourhood Action Plan, Kingsbury Green Corridors Feasibility Study, and Schools Superzone Scheme; all of which involved extensive community engagement.</p> <p>The proposed interventions include:</p> <ul style="list-style-type: none"> <li>• Installation of a public art mural on Princes Avenue</li> <li>• Re-landscaping of the south-west corner of Roe Green Park</li> <li>• Feasibility study to improve accessibility in Roe Green and Fryent Country Parks</li> <li>• Installation of secure cycle and scooter parking</li> <li>• Wayfinding signage to improve navigation and connectivity</li> <li>• Greening interventions: tree planting, verge enhancements, and community-led planting</li> </ul> <p>The proposal has been developed with support from the Healthy Streets and Parking and Parks teams, who will jointly lead delivery of the proposed schemes, together with the Climate Emergency Team. All teams have confirmed capacity and resources to deliver the schemes, subject to successful funding.</p>					